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## **Colonel Judy-Ann Carroll** **A New Assistant Professor at DISAM**

During a recent visit to DISAM by Mr. Bob Keltz, Deputy Director of DSCA, he surprised DISAM Commandant Colonel Judy-Ann Carroll with a presentation of her appointment as an assistant professor on the DISAM faculty. As in any academic institution, academic rank is based upon an individual's outstanding teaching performance, research contributions and service to the institution. In awarding Colonel Carroll her rank, the DISAM Council on Academic Rank considered her revamping of the introductory lectures in the Overseas and Executive courses to demonstrate the importance of security assistance in implementing the U.S. national security strategy. She has added to the Overseas course curriculum sessions with prospective SAO chiefs to discuss their total mission in security assistance as well as other defense cooperation programs. Her major academic work has been in the course development of a revitalized approach to anti-terrorism and force protection which world events have made an increasingly important part of preparation for an overseas tour of duty.

Her research into strategic planning led to her publication in a recent *DISAM Journal* of an examination of the DSCA strategic plan and its linkages to the National Security Strategy, National Military Strategy, and the State Department Strategic Plan. She demonstrated how strategic planning at the organizational level is essential if we want to provide security cooperation which is consistent with U.S. national security and foreign policy objectives.



On a recent trip to DISAM, Bob Keltz, Deputy Director of DSCA, presented a promotion in academic rank to DISAM Commandant, Colonel Judy-Ann Carroll.

During the 22 years of DISAM's existence, Colonel Carroll is the first commandant who has been awarded academic rank by the Director, DSCA. She is applauded by her colleagues for her well-deserved achievement, and they welcome her as a fellow faculty member.